2023 Annual Implementation Plan

for improving student outcomes

Coburg Special Developmental School (5261)



Submitted for review by Warren Tofts (School Principal) on 15 December, 2022 at 12:17 PM Endorsed by Tony Privitelli (Senior Education Improvement Leader) on 14 February, 2023 at 04:25 PM Endorsed by Danny Smith (School Council President) on 15 February, 2023 at 10:45 AM

Self-evaluation Summary - 2023

	FISO 2.0 Dimensions	Self-evaluation Level	
Teaching and Learning	Documented teaching and learning program based on the Victorian Curriculum and senior secondary pathways, incorporating extracurricula programs		
	Use of common and subject-specific high impact teaching and learning strategies as part of a shared and responsive teaching and learning model implemented through positive and supportive student-staff relationships	Embedding	
Assessment	Systematic use of data and evidence to drive the prioritisation,		
7,000001110111	development, and implementation of actions in schools and classrooms.	Embedding	
	Systematic use of assessment strategies and measurement practices to obtain and provide feedback on student learning growth, attainment and wellbeing capabilities		

Leadership		and deployment of resources to create and I values; high expectations; and a positive, g environment	Excelling	
		a culture of respect and collaboration with relationships between students and staff at the	S Company of the comp	
Engagement	families/carers, commun	active partnerships between schools and lities, and organisations to strengthen engagement in school	Embedding	
		ce and agency, including in leadership and tudents' participation and engagement in	g	
Support		contextualised approaches and strong student learning, wellbeing and inclusion		
		es and active partnerships with families/carers, community organisations to provide udents	Excelling	
Enter your reflective comments		interruptions, we have been able to continue th	ast three years of this current Strategic Plan. Even during the pandemic ese developments. Specific mention is that of PLC introduction and us being invited to be a PLC link school and positively affect network and	
Considerations for 2023		Student voice will be a major part of our 2023 goals, in line with DET initiatives, to close the loop with our current SSP.		

Documents that support this plan		

SSP Goals Targets and KIS

Goal 1	2023 Priorities Goal In 2023 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the 2023 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy.		
Target 1.1	Support for the 2023 Priorities		
Key Improvement Strategy 1.a Priority 2023 Dimension	Learning - Support both those who need scaffolding and those who have thrived to continue to extend their learning, especially in numeracy		
Key Improvement Strategy 1.b Priority 2023 Dimension	Wellbeing - Effectively mobilise available resources to support students' wellbeing and mental health, especially the most vulnerable		
Goal 2	Improve each student's ability to communicate		
Target 2.1	By 2023, the percentage of students who achieve growth within or between bands in Victorian Curriculum Speaking and Listening will increase from 59% to 80%		
Target 2.2	By 2023, improve whole school student communication profile scores for: O Request attention to self/initiate communication from 2.47 (2018 average) to 3.47 O Accepting from 2.70 (2018 average) to 3.70 O Rejecting from 2.72 (2018 average) to 3.72 O Following instructions from 2.40 (2018 average) to 3.40		

Target 2.3	By 2023, improve the positive response rate for School Climate factor collective focus on student learning from 63% to 79%		
Key Improvement Strategy 2.a Evaluating impact on learning	Deepen staff understanding to assess and use data and evidence to inform point of need teaching and learning		
Key Improvement Strategy 2.b Evidence-based high-impact teaching strategies	Develop a professional learning community to build practice excellence		
Key Improvement Strategy 2.c Curriculum planning and assessment	Implement an agreed whole school approach to teaching and learning in Speaking and Listening		
Goal 3	Strengthen each student's emotional and social wellbeing		
Target 3.1	By 2023, reduce the number of high level incidents for students with behaviour support plans, that are reported as IRIS (Incident Reporting Information System) alerts, from around 30 (in 2019) to 20 or less per year.		
Target 3.2	By 2023, reduce the average number of unapproved absence days per year from 10.6 to 6.0 days per student		
Target 3.3	By 2023, improve the percentage of positive responses for Student Attitudes to School Survey factors: O School connectedness (Sense of belonging) from 78% to 83% O Sense of inclusion from 83% to 88% O Managing bullying from 75% to 80%		

Key Improvement Strategy 3.a Health and wellbeing	Embed a whole school framework of tiered positive support	
Key Improvement Strategy 3.b Parents and carers as partners	Strengthen the home-school-community partnerships	
Goal 4	Empower students to take a lead in their learning	
Target 4.1	By 2023, improve the percentage of positive responses for Student Attitudes to School Survey factors: Output Student voice and agency from 83% to 88% High expectations for success from 67% to 72% Motivation and interest from 67% to 72%	
Target 4.2	By 2023, improve the percentage of positive responses for School Staff Survey factor: O Collective efficacy from 40% to 61%	
Target 4.3	By 2023, improve the percentage of positive responses for Parent Opinion Survey factors: O Student agency and voice from 60% to 70% O Student motivation and support from 80% to 86%	
Key Improvement Strategy 4.a Empowering students and building school pride	Build staff capability to enable student voice and leadership in learning	

Select Annual Goals and KIS

Four Year Strategic Goals	Is this selected for focus this year?	Four Year Strategic Targets	12 month target The 12 month target is an incremental step towards meeting the 4-year target, using the same data set.
2023 Priorities Goal In 2023 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the 2023 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy.	Yes	Support for the 2023 Priorities	By 2023, the percentage of students who achieve growth within or between bands in Victorian Curriculum Speaking and Listening will increase to 80%
Improve each student's ability to communicate	No	By 2023, the percentage of students who achieve growth within or between bands in Victorian Curriculum Speaking and Listening will increase from 59% to 80%	
		By 2023, improve whole school student communication profile scores for: O Request attention to self/initiate communication from 2.47 (2018 average) to 3.47 O Accepting from 2.70 (2018 average) to 3.70 Rejecting from 2.72 (2018 average) to 3.72 Following instructions from 2.40 (2018 average) to 3.40	

		By 2023, improve the positive response rate for School Climate factor collective focus on student learning from 63% to 79%	
Strengthen each student's emotional and social wellbeing	No	By 2023, reduce the number of high level incidents for students with behaviour support plans, that are reported as IRIS (Incident Reporting Information System) alerts, from around 30 (in 2019) to 20 or less per year.	
		By 2023, reduce the average number of unapproved absence days per year from 10.6 to 6.0 days per student	
		By 2023, improve the percentage of positive responses for Student Attitudes to School Survey factors: O School connectedness (Sense of belonging) from 78% to 83% O Sense of inclusion from 83% to 88% O Managing bullying from 75% to 80%	
Empower students to take a lead in their learning	Yes	By 2023, improve the percentage of positive responses for Student Attitudes to School Survey factors: O Student voice and agency from 83% to 88% O High expectations for success from 67% to 72% O Motivation and interest from 67% to 72%	By 2023, improve the percentage of positive responses for Student Attitudes to School Survey factors: Student voice and agency at 75% High expectations for success at 72% Motivation and interest at 78%

	By 2023, improve the percentage of positive responses for School Staff Survey factor: • Collective efficacy from 40% to 61%	By 2023, improve the percentage of positive responses for School Staff Survey factor: Collective efficacy at 75%
	By 2023, improve the percentage of positive responses for Parent Opinion Survey factors: Output Student agency and voice from 60% to 70% Student motivation and support from 80% to 86%	By 2023, improve the percentage of positive responses for Parent Opinion Survey factors: Student agency and voice at 94% Student motivation and support at 90%

Goal 1	 2023 Priorities Goal In 2023 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the 2023 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy.		
12 Month Target 1.1 By 2023, the percentage of students who achieve growth within or between bands in Victorian Curriculum Speaking Listening will increase to 80%			
Key Improvement Strategies		Is this KIS selected for focus this year?	
KIS 1 Priority 2023 Dimension	Learning - Support both those who need scaffolding and those who have thrived to continue to extend their learning, especially in numeracy	Yes	
KIS 2 Priority 2023 Dimension Wellbeing - Effectively mobilise available resources to support students' wellbeing and mental health, especially the most vulnerable		Yes	

Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.	Please leave this field empty. Schools are not required to provide a rationale as this is in line with system priorities for 2023.		
Goal 2	Empower students to take a lead in their learning		
12 Month Target 2.1	By 2023, improve the percentage of positive responses for Student Attitudes to School Surv	ey factors:	
	Student voice and agency at 75% High expectations for success at 72% Motivation and interest at 78%		
12 Month Target 2.2	By 2023, improve the percentage of positive responses for School Staff Survey factor:		
	Collective efficacy at 75%		
12 Month Target 2.3 By 2023, improve the percentage of positive responses for Parent Opinion Survey factors:			
	Student agency and voice at 94% Student motivation and support at 90%		
Key Improvement Strategies		Is this KIS selected for focus this year?	
KIS 1 Empowering students and building school pride	Build staff capability to enable student voice and leadership in learning Yes		

Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.

This closes the loop for our current SSP and will bring together previous work around student voice into more focused 'student led' processes and actions that will assist in them leading their learning more thoroughly.

Define Actions, Outcomes and Activities

Goal 1	2023 Priorities Goal In 2023 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the 2023 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy.					
12 Month Target 1.1	By 2023, the percentage of students who achieve growth within or between bands in Victorian Curriculum Speaking and Listening will increase to 80%					
KIS 1 Priority 2023 Dimension	Learning - Support both those who numeracy	Learning - Support both those who need scaffolding and those who have thrived to continue to extend their learning, especially in numeracy				
Actions	Embed PLC inquiry cycles to drive	Embed PLC inquiry cycles to drive literacy and numeracy improvement.				
Outcomes	Students will have better understanding of their learning goals due to the structure of the IM, particularly through Phase 2 "Communicate Intentions". Teachers will improve their teaching to be more explicit and individualised. They will acknowledge the need for true differentiation based on the broader curriculum rather than just individualised goals. Leaders will support middle leader capacity to steer teams toward supportive programs and data based learning improvements. Community will have opportunities to participate in the direction of the school's growth and development.					
Success Indicators	The use of teacher judgements against the Vic Curriculum within our curriculum tracker, will demonstrate attainment of the targets set at the beginning of the SSP. Moderation between the Tutors and classroom teachers will ensure any gains in one, are generalised across the broader learning environment. CoP documents will demonstrate development of our learning leaders and, in turn, demonstrate increase capacity of our staff. Improved use of the Instructional Model, through observational rounds and peer observation opportunities, will lead to more explicit and focussed teaching and learning.					
Activities and Milestones		People Responsible	Is this a PL Priority	When	Funding Streams	

Use the Tutor program to focus on improvements in literacy learning and communication by employing dual tutors within the Tutor Program to work on both the continuation of broad literacy focus and specific communication focus.	☑ Literacy Improvement Teacher	□ PLP Priority	from: Term 1 to: Term 4	\$50,000.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
Engage fully in the PLC Link School duties; setting out a yearly timetable of tiered levels of support to network schools in PLC operations.	✓ Assistant Principal✓ PLC Leaders✓ Principal	□ PLP Priority	from: Term 1 to: Term 4	\$75,000.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
Re energise the school based PLC process through a two day professional program led by our instructional leaders and regional PLC leaders.	☑ All Staff	☑ PLP Priority	from: Term 3 to: Term 3	\$6,000.00 ☑ Equity funding will be used

				☐ Disability Inclusion Tier 2 Funding will be used ☐ Schools Mental Health Menu items will be used which may include DET funded or free items
Build capacity of the middle leaders through the participation in a Special School network Community of Practice. Instigate onsite actions from the Principal Network CoP, based on developing middle leaders.	☑ Assistant Principal ☑ Principal	☑ PLP Priority	from: Term 1 to: Term 4	\$0.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
Providing understanding of wellbeing and learning links. Staff professional learning around FISO 2.0, specifically work around embedding the High Impact Wellbeing Strategies.	☑ All Staff	□ PLP Priority	from: Term 3 to: Term 4	\$0.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which

					may include DET funded or free items	
Further develop our PLC onsite the Instructional Model within the	e processes and broaden the use of nese cycles of Inquiry.	☑ Administration Team ☑ All Staff	□ PLP Priority	from: Term 1 to: Term 4	\$0.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items	
KIS 2 Priority 2023 Dimension	Wellbeing - Effectively mobilise av	Wellbeing - Effectively mobilise available resources to support students' wellbeing and mental health, especially the most vulnerable				
Actions	To develop both individual and group programs that will support the wellbeing and mental health of our students.					
Outcomes	Students will be happy and fully engaged in their education. Teachers will better understand the wellbeing and mental health needs of their students and collectively across the school. Leaders will have a full understanding of, and deploy, departmental supports that are available. Community members will have access to programs and learning around mental health that will support in strengthening school/home positive interactions.					
Success Indicators	Increased and appropriate use of the Mental Health Practitioner pathways process. Along with the use of the school's Wellbeing and Mental Heath booklet. Targets around AToSS will be achieved.					

Activities and Milestones	People Responsible	Is this a PL Priority	When	Funding Streams
Participate in the Victorian SWPBS training to improve Tier 1 supports across the school.	 ☑ Education Support ☑ Principal ☑ SWPBS Leader/Team ☑ Teacher(s) 	☑ PLP Priority	from: Term 1 to: Term 4	\$2,000.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
Use of planning tool to investigate a range of programs/services from the Mental Health Menu.	☑ Allied Health ☑ Assistant Principal ☑ Principal	□ PLP Priority	from: Term 1 to: Term 4	\$4,000.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
Specific professional learning given to staff and families around Wellbeing and Mental Health, focussing on the differentiation of mental health and disability.	☑ Allied Health	□ PLP Priority	from: Term 2	\$2,000.00

				to: Term 4	✓ Equity funding will be used ☐ Disability Inclusion Tier 2 Funding will be used ☐ Schools Mental Health Menu items will be used which may include DET funded or free items
Link wellbeing and mental health s Respectful Relationships program		☑ Assistant Principal ☑ Respectful Relationships Implementation Team	□ PLP Priority	from: Term 2 to: Term 4	\$0.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
Goal 2	Empower students to take a lead in their learning				
12 Month Target 2.1	By 2023, improve the percentage of positive responses for Student Attitudes to School Survey factors: Student voice and agency at 75% High expectations for success at 72% Motivation and interest at 78%				

12 Month Target 2.2	By 2023, improve the percentage	of positive responses for School Sta	aff Survey factor:		
	Collective efficacy at 75%				
12 Month Target 2.3	By 2023, improve the percentage	of positive responses for Parent Op	pinion Survey fact	ors:	
	Student agency and voice at 94% Student motivation and support at				
KIS 1 Empowering students and building school pride	Build staff capability to enable stu	ident voice and leadership in learnin	g		
Actions	Further develop the "Student Voice" leader as part of the school Roles and Responsibilities structure - to drive PL on Student Voice within the school.				
Outcomes	Students will have a better sense of how they want the curriculum to look to best suit their needs. They will be engaged and excited about leadership opportunities within the classroom and broader school context. Teachers will have a better understanding of how to release responsibility for learning to the students. The continued use and grounded knowledge of the Instructional Model will support this growing understanding. Leaders will be able to develop a learning plan that supports all staff knowledge of student voice and agency. The community will acknowledge and see how student voice supports the engagement and outcomes of the students through programs and generalised activities.				
Success Indicators	All teachers will be able to use data to elicit how student voice improves agency and use this knowledge to further offer opportunities for students to take the lead in their learning; answering the question "How can this be done contextually at our school?" There will be increased student leadership roles within the school.				
Activities and Milestones	People Responsible Is this a PL Priority When Funding Stream				Funding Streams
Student Voice Coordinator to deverge professional learning about stude		☑ Student Leadership Coordinator	☐ PLP Priority	from: Term 2	\$0.00

		to: Term 2	☐ Equity funding will be used ☐ Disability Inclusion Tier 2 Funding will be used ☐ Schools Mental Health Menu items will be used which may include DET funded or free items
✓ Allied Health ✓ Education Support ✓ Student Leadership Coordinator ✓ Teacher(s)	□ PLP Priority	from: Term 1 to: Term 4	\$0.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
✓ Assistant Principal ✓ Principal ✓ Student Leadership Coordinator ✓ Student(s)	□ PLP Priority	from: Term 1 to: Term 1	\$4,000.00 ✓ Equity funding will be used ☐ Disability Inclusion Tier 2 Funding will be used
	 ☑ Education Support ☑ Student Leadership Coordinator ☑ Teacher(s) ☑ Assistant Principal ☑ Principal ☑ Student Leadership Coordinator 	 ☑ Education Support ☑ Student Leadership Coordinator ☑ Teacher(s) ☑ Assistant Principal ☑ PLP Principal ☑ Student Leadership Coordinator 	✓ Allied Health ✓ Education Support ✓ Student Leadership Coordinator ✓ Teacher(s) ✓ Assistant Principal ✓ Principal ✓ Principal ✓ Student Leadership Coordinator

Funding Planner

Summary of Budget and Allocated Funding

Summary of Budget	School's total funding (\$)	Funding Allocated in activities (\$)	Still available/shortfall
Equity Funding	\$0.00	\$18,000.00	-\$18,000.00
Disability Inclusion Tier 2 Funding	\$0.00	\$0.00	\$0.00
Schools Mental Health Fund and Menu	\$0.00	\$0.00	\$0.00
Total	\$0.00	\$18,000.00	-\$18,000.00

Activities and Milestones – Total Budget

Activities and Milestones	Budget
Re energise the school based PLC process through a two day professional program led by our instructional leaders and regional PLC leaders.	\$6,000.00
Participate in the Victorian SWPBS training to improve Tier 1 supports across the school.	\$2,000.00
Use of planning tool to investigate a range of programs/services from the Mental Health Menu.	\$4,000.00
Specific professional learning given to staff and families around Wellbeing and Mental Health, focussing on the differentiation of mental health and disability.	\$2,000.00
Provide opportunities for student voice, leadership and agency across the school. Set up a student leadership group/s to support student agency in school processes, and document student leadership roles across the school.	\$4,000.00
Totals	\$18,000.00

Activities and Milestones - Equity Funding

Activities and Milestones	When	Funding allocated (\$)	Category
Re energise the school based PLC process through a two day professional program led by our instructional leaders and regional PLC leaders.	from: Term 3 to: Term 3	\$6,000.00	☑ Professional development (excluding CRT costs and new FTE)☑ Support services
Participate in the Victorian SWPBS training to improve Tier 1 supports across the school.	from: Term 1 to: Term 4	\$2,000.00	☑ CRT
Use of planning tool to investigate a range of programs/services from the Mental Health Menu.	from: Term 1 to: Term 4	\$4,000.00	☑ Teaching and learning programs and resources
Specific professional learning given to staff and families around Wellbeing and Mental Health, focussing on the differentiation of mental health and disability.	from: Term 2 to: Term 4	\$2,000.00	☑ Professional development (excluding CRT costs and new FTE) ☑ CRT
Provide opportunities for student voice, leadership and agency across the school. Set up a student leadership group/s to support student agency in school processes, and document student leadership roles across the school.	from: Term 1 to: Term 1	\$4,000.00	☑ Teaching and learning programs and resources
Totals		\$18,000.00	

Activities and Milestones - Disability Inclusion Funding

Activities and Milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

Activities and Milestones - Schools Mental Health Fund and Menu

Activities and Milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

Additional Funding Planner – Total Budget

Activities and Milestones	Budget
Totals	\$0.00

Additional Funding Planner – Equity Funding

Activities and Milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

Additional Funding Planner – Disability Inclusion Funding

Activities and Milestones	When	Funding allocated (\$)	Category
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Additional Funding Planner – Schools Mental Health Fund and Menu

Activities and Milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

Professional Learning and Development Plan

Professional Learning Priority	Who	When	Key Professional Learning Strategies	Organisational Structure	Expertise Accessed	Where
Re energise the school based PLC process through a two day professional program led by our instructional leaders and regional PLC leaders.	☑ All Staff	from: Term 3 to: Term 3	✓ Planning✓ Curriculum development✓ Formalised PLC/PLTs	☑ Whole School Pupil Free Day	☑ PLC Initiative ☑ Internal staff	☑ Off-site TBA
Build capacity of the middle leaders through the participation in a Special School network Community of Practice. Instigate onsite actions from the Principal Network CoP, based on developing middle leaders.	☑ Assistant Principal ☑ Principal	from: Term 1 to: Term 4	☑ Collaborative Inquiry/Action Research team	 ✓ Formal School Meeting / Internal Professional Learning Sessions ✓ Network Professional Learning ✓ Communities of Practice 	☑ Internal staff	☑ On-site
Participate in the Victorian SWPBS training to improve Tier 1 supports across the school.	✓ Education Support ✓ Principal ✓ SWPBS Leader/Team ✓ Teacher(s)	from: Term 1 to: Term 4	☑ Collaborative Inquiry/Action Research team	 ✓ Formal School Meeting / Internal Professional Learning Sessions ✓ Network Professional Learning 	☑ Internal staff ☑ Departmental resources SWPBS coach	☑ On-site